

What We're Learning About Guided Pathways And applying these lessons to college redesign efforts

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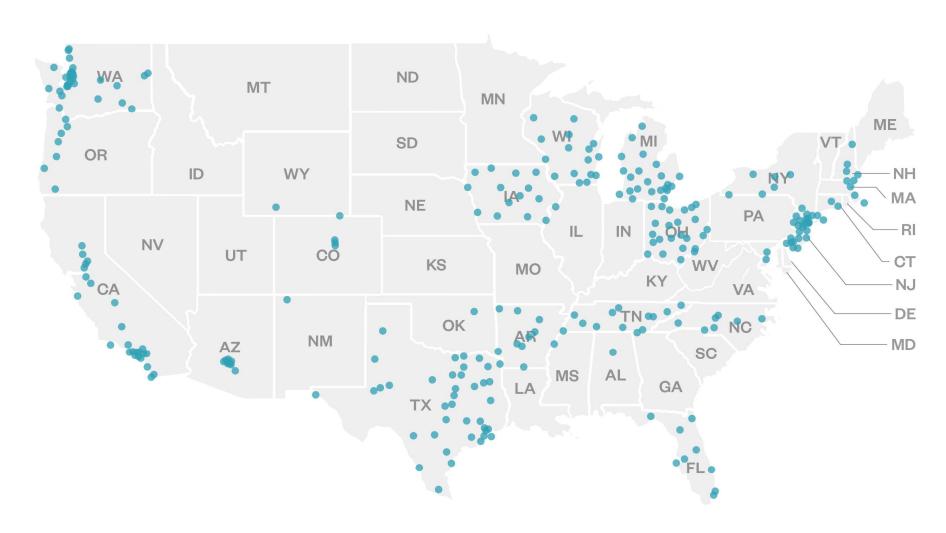
Agenda

- Our evolving understanding of the guided pathways model
- Educational plans
- Program maps
- Meta-majors

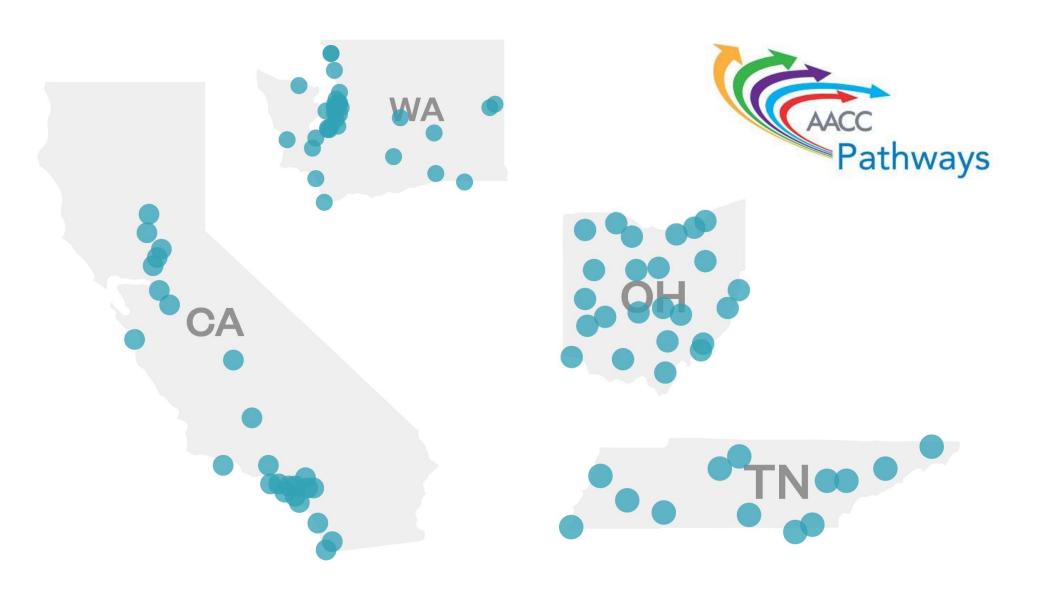
Our Evolving Understanding of the Guided Pathways Model



A National Movement: Colleges Implementing Guided Pathways

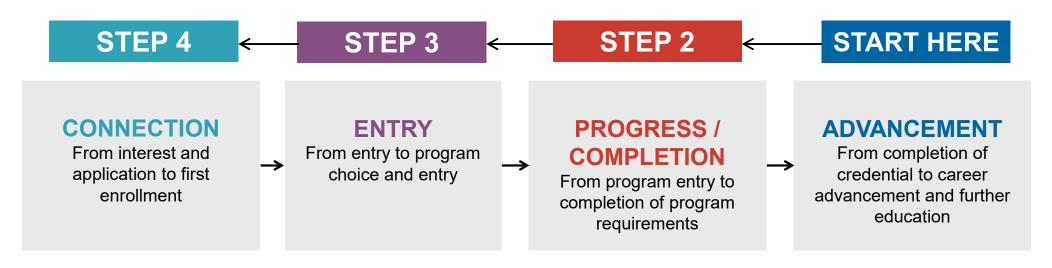


What We Are Learning Through State and National Research Projects





Redesign, Starting with the End in Mind



- Market program paths
- Build pathways into high schools and adult education programs
- Help students explore options/ make fullprogram plan
- Integrate
 academic
 support into
 critical program
 gateway courses
- Clearly map out program paths
- Redesign advising/scheduling around maps/plans
- Monitor student progress, provide feedback and support as needed
- Align program outcomes with requirements for success in career-path employment and further education

Guided Pathways Essential Practices

Clarify paths to student end goals

- Meta-majors
- Program maps
- Career + transfer information
- Math pathways

3 Keep students on path

- Monitoring progress on plan
- Intrusive support
- Frequent feedback
- Predictable scheduling

Page 2 Help students get on a path

- Early career/transfer exploration
- Academic and financial plan
- Integrated & contextualized academic support

4 Ensure students are learning

- Field-specific learning outcomes
- Active learning throughout
- Field-relevant experiential learning

Guided Pathways Mindset Shifts

•	
FROM:	TO:
Transfer vs. CTE, credit vs. non-credit	Career-connected transfer paths or livable-wage job w/ clear degree path
Full-time vs. part-time	On-plan vs. off-plan
Job/transfer support for near completers	Career/transfer exploration and planning for <i>all students</i> from the start
Standardized placement tests	Multiple measures and in-class diagnostic assessment
Pre-requisite remediation	Integrated/contextualized academic support
Algebra and English comp "gatekeepers"	Critical program courses (including field-appropriate math)
In-class vs. co-curricular	Program-relevant active/experiential learning



Idealized Timeline for Implementing Guided Pathways at Scale

LAYING THE GROUNDWORK

3+ Years Prior to Pathways

- · Build capacity to collect, report, and use data
- Develop strategic goals and plan, focused on improving student outcomes
- · Implement at least one major innovation at scale

BUILDING A SENSE OF URGENCY

Year 1

- · Make the case for change
- Scrutinize current practice from student perspective

INTAKE AND ADVISING REDESIGN

Years 2-3

- Redesign intake to enable students to explore career/academic options and develop full-program plan by end of term 1
- Pilot integrated and contextualized academic support for program gateway courses
- Redesign scheduling and advising to support timely student advancement
- Plan upgrading of business process and IT systems and begin training staff

IMPROVED SCALE IMPLEMENTATION

Years 4-5

- Evaluate and improve pathways implementation
- Build academic and career communities within meta-majors
- Extend program pathways into high schools (start with dual enrollment) and adult ed programs

Year 1 Year 2 Year 3 Year 4 Year 5 Year 6

MAPPING PROGRAM PATHWAYS

Year 2

- Organize programs into career-focused meta-majors
- Backward map all programs to jobs and transfer opportunities

INITIAL SCALE IMPLEMENTATION

Year 3

- Begin scale implementation of new student intake, planning, scheduling, and advising
- Reorganize learning outcomes assessment around meta-majors and maps
- Implement IT systems and business processes to support pathways
- Plan extension of program pathways into high schools and adult ed programs

ONGOING IMPROVEMENT

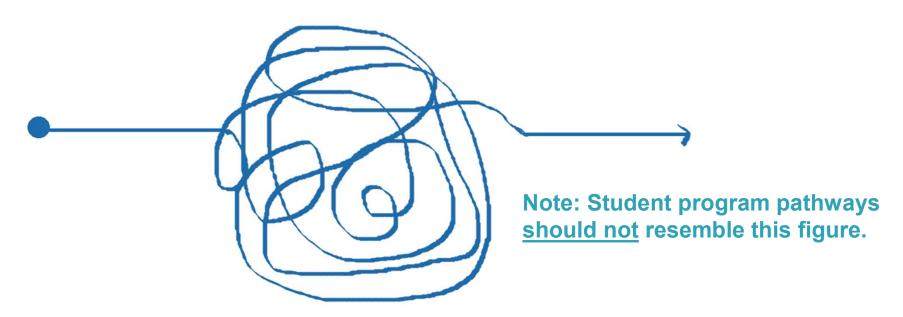
Ongoing

 Institutionalize program review, improvement, and professional development within and across meta-majors

As our research focus has evolved,



our understanding of guided pathways implementation has become more complex.



Lessons on Leading College Redesign

- Redesigning colleges on guided pathways model is a big technical challenge, but even bigger cultural one
- Effective leaders lay the groundwork: a) engage stakeholders across college in examining barriers the college creates to student success, b) develop vision and goals for improving experience for all students; c) empower teams to plan and design innovations at scale
- Critical importance to implementation of well-managed cross-functional teams
- Critical importance to redesign of broad engagement in program and student experience mapping (status quo and desired)
- Challenge: creating time and resources for reflection, design, planning, professional development and evaluation
- Challenge: sustaining and institutionalizing innovation in face of turnover, uncertain policy/fiscal environment; exhaustion

Educational plans – a core pathways idea

The goal

Every student is helped to build a full-program educational plan by the end of term 1 (or year 1)

What makes a good educational plan?

- Covers entire program (through completion) and is based on the program maps
- Customized for each student to account for:
 - Prior credits (transfer, APA, DE, PLA, etc.)
 - Educational goals and personal interests (electives)
 - Transfer destination and major
 - Timeline to completion
- Contains at least 1 program course in first term, and 3 program courses in year 1
- Includes experiential learning opportunities
- Easily accessible to students, advisors, faculty
- Is regularly updated to reflect any changes to students' plan
- Tied to scheduling and registration process and locked into student information system



Motivating students towards next steps

One student said that his educational plan is "something I look up to, something that is motivating me that if you can do this by fall 2017, you're going to be at UIC [University of Illinois at Chicago]."



Seeing progress towards completion

I find [the pie-chart] really helpful.... Like you're on the right track. And it gives you a boost, like, 'Oh I'm almost done. I'm at 60 percent."





Reassuring students that they're on the right track

One student said that, prior to creating an educational plan, she questioned, "Am I on the right path? Am I missing a class? Am I going to forget something?" ... "[The educational plan] really made me feel at ease because I was able to see my next step and not have to worry.



...and reassuring parents

Another student described how this assurance was also helpful to her parents: "I remember feeling at peace and being able to go home and tell my parents 'Okay, so here's the plan.... Don't freak out, I've got this under control.' They were like, 'Cool."

Program mapping

Q



Programs / Paying for College / Tours & Questions / Student Services / Apply Now

Elementary Education (K-5)

A > Academics > Academic Programs > Programs >

Request More Information | Print Map

Transfer Teaching, Elementary Education (K-5) Associate of Science in Teaching A day in the life Elementary education requires patience, creativity and a passion for helping students learn. Teachers are on their feet a lot and spend hours outside the classroom preparing lessons. Few professions are

Three reasons to consider this program.

EDU 101 Introduction to Teaching 🔊

ENGL 1010 Composition I
MATH 1530 Introductory Statistics

SPCH 1010 Fundamentals of Speech

EDU 111 Intro to Education of Exceptional Childr... 🔎

1st Spring

ENGL 1020 Composition II BIOL 1110 General Biology I

ARTH 1030 Art Appreciation 💸

MATH 1410 Number Concepts/Algebra Structures

GEOG 2010 World Regional Geography
ENGL 2110 Survey of American Literature I

HIST 2010 Survey of US History I MATH 1420 Problem Solving Geometry

GEOL 1040 Physical Geology 💸

EDU 211 Educational Psychology

HIST 2020 Survey of US History II
POLS 1030 American Government

MSC 1012 Introduction to Physical Science
Humanities Elective

1st Fall

Nov Register

Oct See Coach/Advisor

Sept EDU Advising Session

FAFSA

Apr **Register**

> Mar See Coach/Advisor

Feb

EDU Advising Session

Decide Transfer Institution

2nd Fall

2nd Spring

Nov Praxis Core

Apply institution Register

+

See Advisor

Praxis Core workshop

FAFSA

Apply to Graduate

EDU Advising session

Feb
EDU Advising Session

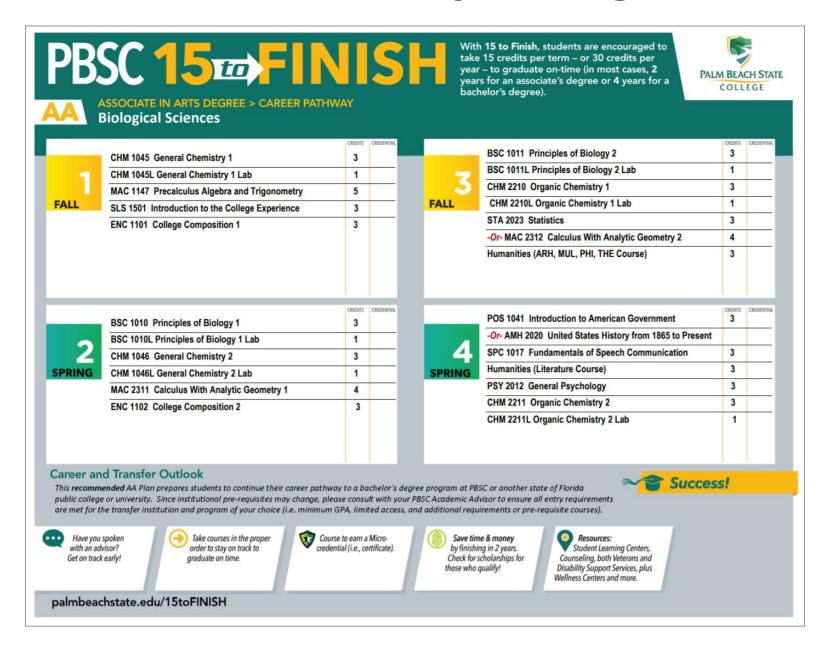
Praxis Core workshop
Retake Praxis Core

Exit exam

Dispositions Due

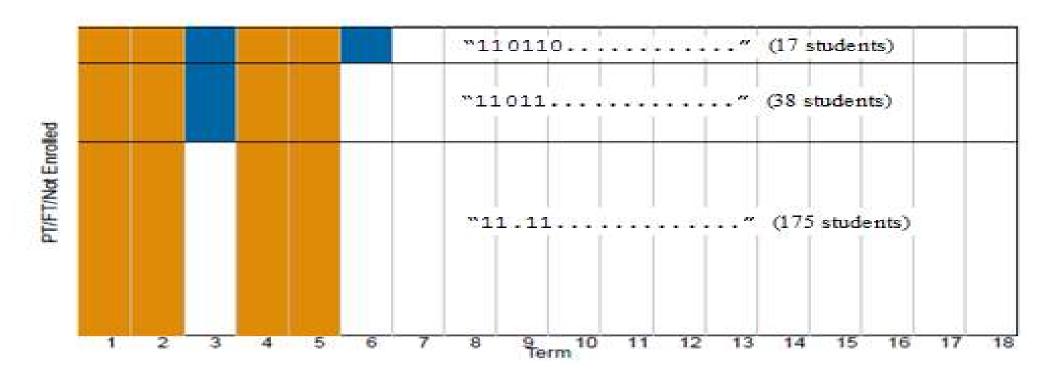
Recommended Elective: check catalog for other acceptable courses
This map assumes completion of course prerequisites

Palm Beach Community College, Florida





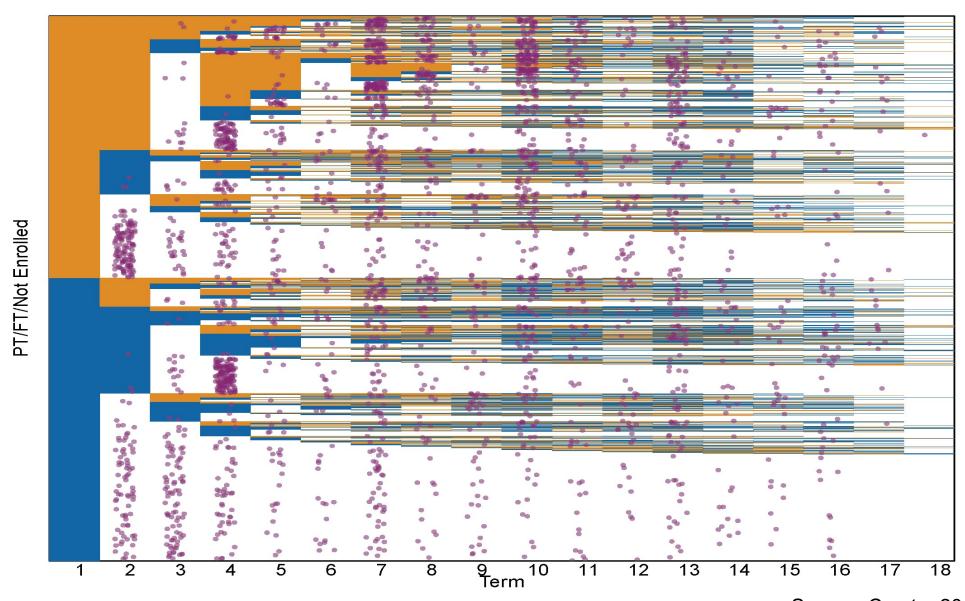
Ideal CC Student Pathways



Source: Crosta, 2013.



Actual CC Student Pathways



Source: Crosta, 2013.

Meta-majors

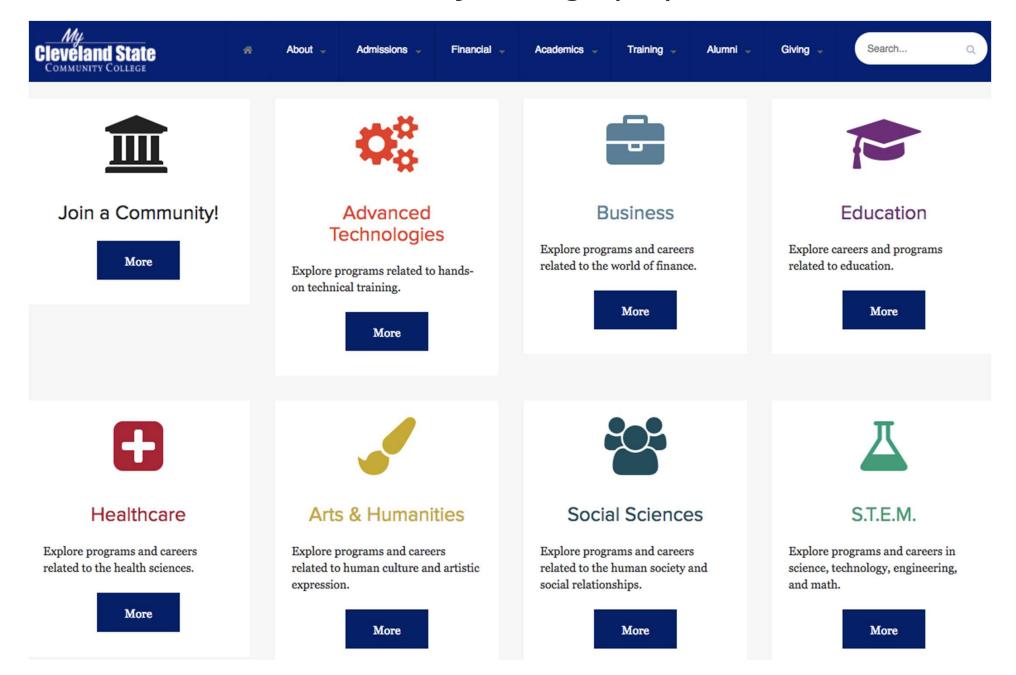


Prince George's Community College (MD)





Cleveland State Community College (TN)





Thank you!

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